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SILVER GRANT INTERNATIONAL HOLDINGS GROUP LIMITED

銀建國際控股集團有限公司

(Incorporated in Hong Kong with limited liability)

(Stock Code: 171)

Annual General Meeting of the Company
31 December 2025

The board of directors of Silver Grant International Holding Group Limited (or together with its subsidiaries) is pleased to announce the consolidated results of the Group for the year ended 31 December 2025 (2025) as follows:

— 2025 — 2024 —
 For the year ended 31 December 2025

	Notes	2025 HK\$'000	2024 HK\$'000
Revenue	2	96,459	89,421
Direct operating expense		(10,000)	(6,628)
		86,459	82,793
Other income, gain and loss	3	44,325	45,698
Change in fair value of financial assets at fair value through profit or loss		(56,978)	(88,057)
Impairment of financial assets, net		(360,404)	(102,257)
Administrative expense		(68,924)	(105,930)
Change in fair value of investment properties		(144,141)	(72,301)
Finance cost	4	(396,917)	(439,055)
Share of loss of:			
· associate		(73,774)	(10,702)
· joint venture		(32,217)	(112,325)
Loss before taxation	6	(1,002,571)	(802,136)
Taxation	5	35,180	17,567
Loss for the year		(967,391)	(784,569)
Loss attributable to:			
· Owner of the Company		(945,682)	(756,743)
· Non-controlling interest		(21,709)	(27,826)
		(967,391)	(784,569)
— 2025 — 2024 — — 2025 — 2024 — — 2025 — 2024 — (HK ce)	7		
Basic and diluted		(41.03)	(32.83)

— — — — — A.T. (T.A.T.) — — — — — A — — — — — T
 At 31 December 2025

	Note	2025 HK\$'000	2024 HK\$'000
— — — — — T.A.C.C. — — — — — T			
Inveſtment properties		1,908,783	2,016,909
Properties, plant and equipment		75,858	50,622
Right-of-use assets		19,154	25,605
Intereſt in associates		189,442	257,634
Intereſt in joint ventures		875,772	1,262,968
Amount due from an associate		400,378	409,508
Amount due from joint ventures		163,066	202,742
Financial assets at fair value through profit or loss		<u>1,000</u>	<u>1,640</u>
Total non-current assets		<u>3,633,453</u>	<u>4,227,628</u>
— — — — — T.A.C.C. — — — — — T			
Trade receivables	9	10,428	9,486
Depoſits, prepaids and other receivables		594,120	758,117
Amount due from joint ventures		1,703	1,630
Loan receivables		1,628,023	1,770,209
Financial assets at fair value through profit or loss		218,448	278,702
Reſtricted bank balance		17,932	8,518
Cash and bank balance		<u>10,273</u>	<u>4,908</u>
Total current assets		<u>2,480,927</u>	<u>2,831,570</u>
— — — — — T.A.C.C. — — — — — T			
Accrued charges, rental deposits and other payable		1,010,891	701,960
Intereſt-bearing bank and other borrowings		3,153,314	3,411,554
Taxation payable		107,651	107,089
Lease liabilities		<u>1,960</u>	<u>2,873</u>
Total current liabilities		<u>4,273,816</u>	<u>4,223,476</u>
— — — — — T.A.C.C. — — — — — T			
		<u>(1,792,889)</u>	<u>(1,391,906)</u>
— — — — — T.A.C.C. — — — — — T			
		<u>1,840,564</u>	<u>2,835,722</u>

	2025 <i>HK\$'000</i>	2024 <i>HK\$'000</i>
LIABILITIES		
Interest-bearing bank and other borrowing	377,994	34,166
Lease liabilities	18,376	23,183
Deferred tax liabilities	107,868	143,584
	<u>504,238</u>	<u>200,933</u>
Total non-current liabilities	<u>504,238</u>	<u>200,933</u>
NET ASSETS	<u>1,336,326</u>	<u>2,634,789</u>
EQUITY		
Share capital	3,626,781	3,626,781
Reserves	(2,232,243)	(1,303,230)
	<u>1,394,538</u>	<u>2,323,551</u>
Non-controlling interests	(58,212)	311,238
	<u>1,336,326</u>	<u>2,634,789</u>
TOTAL EQUITY	<u>1,336,326</u>	<u>2,634,789</u>

1.1 Accounting Treatment

The Group recorded a net loss of approximately HK\$967 million and HK\$785 million respectively for the consecutive year ended 31 December 2025 and 2024. As at 31 December 2025, the Group had net current liabilities of approximately HK\$1,793 million. By the end of the reporting period, the Group had cash and bank balance of approximately HK\$10 million and the Group's interest-bearing bank and other borrowing with an aggregate carrying amount of approximately HK\$3,153 million are due to be repaid within 12 months from the end of the reporting period, including borrowing of approximately HK\$2,282 million which has not been repaid according to the scheduled repayment date before the end of the reporting period. In June 2024, a court order in the Chinese Mainland has been issued to freeze certain bank balance and other assets of the Group due to the non-payment of an order of other borrowing with an outstanding principal amount of approximately HK\$196 million (附錄一，附錄二，附錄三)。Upon the date of approval of the consolidated financial statements, except for the Order of Other Borrowing, the Group has not received an demand for immediate repayment of its bank and other borrowing. The Group has been acting liaising with the lender for settlement of the court order in relation to the Order of Other Borrowing and negotiating with the relevant lender for extension of the repayment date of certain of the afore said borrowing. The Director of the Company are of the view that the frozen assets do not have material impact on the Group's financial position and operation. In addition, in June 2024, the Company entered into an agreement with an independent third party to assign all the rights, title, benefit and interest of the Company, in and under the loan agreement in relation to 54 loans (the total outstanding principal amount and interest of which amounted to approximately HK\$2,512 million as at 31 December 2025) advanced by the Group, which would allow the Group to, substantially recover a large portion of the outstanding amount owed to the Group under such loans within a foreseeable timeframe and in a relatively short period of time upon completion.

In view of the above circumstances, the Director has given careful consideration to the Group's financial, liquidity requirements, operating performance and available source of financing in assessing the Group's ability to continue operating as a going concern. The following plan and measures are formulated to manage the working capital and improve the financial position of the Group:

- (i) the Group will continue to implement measures for the disposal of the outstanding loan receivable and loan interest receivable;
- (ii) the Group will continue to take measures to expedite the disposal of the financial assets in settlement, including equity investments and non-performing assets portfolio;
- (iii) the Group will continue its negotiation with the lender of certain bank and other borrowing or other financial institution on the refinancing of the borrowing; and
- (iv) the Group will obtain additional credit facilities from existing and other lender as and when needed.

The Director has reviewed the Group's cash flow projection prepared by management, which covers a period of not less than 12 months from 31 December 2025. The scope of the opinion has, taking into account the above-mentioned plan and measures, the Group will have sufficient working capital to finance its operation and to meet its financial obligations as and when they fall due within 12 months from 31 December 2025. Accordingly, the Directors are satisfied that it is appropriate to prepare the consolidated financial statements of the Group on a going concern basis.

No, it is not anticipated that the above, significant, uncertainties will affect the Group's ability to achieve its plan and measures described above. Whether the Group will be able to continue as a going concern could depend on (i) the successful and timely implementation of the plan and measures for the disposal of the other financial receivable and loan interest receivable; (ii) the successful and timely implementation of the plan for the disposal of the financial assets in the future; (iii) the continued support from the existing lender of the Group, which has the will not demand for immediate repayment of the relevant borrowing; and (iv) the successful obtaining of new source of financing as and when needed.

Should the Group be unable to achieve the above-mentioned plan and measures and operate as a going concern, adjustments could have to be made to reduce the carrying value of the Group's assets to their recoverable amounts, to provide for any further liabilities which might arise and to reclassify non-current assets and non-current liabilities as current assets and current liabilities, respectively. The effect of the adjustments have not been reflected in the consolidated financial statements.

1.2 ACCOUNTING POLICIES AND ACCOUNTING ESTIMATES AND ASSUMPTIONS

The financial information relating to the year ended 31 December 2025 and 2024 included in this annual report does not constitute the Company's audited or annual consolidated financial statements for those years but is derived from the consolidated financial statements. The Company has delivered the consolidated financial statements for the year ended 31 December 2024 to the Registrar of Companies as required by section 662(3) of, and Part 3 of Schedule 6 of, the Hong Kong Companies Ordinance (Cap.622) and will deliver the consolidated financial statements for the year ended 31 December 2025 to the Registrar of Companies in due course. The Company's auditor has reported on the consolidated financial statements of the Group for both years. For the year ended 31 December 2025 and 2024, the auditor's report qualified and contained a statement under section 407(2) and 407(3) of the Hong Kong Companies Ordinance (Cap.622); and the auditor's report did not contain a statement under section 406(2) of the Hong Kong Companies Ordinance (Cap. 622). For detail, please refer to the section headed "EXTRACT OF INDEPENDENT AUDITOR'S REPORT" in this annual report.

The financial statements have been prepared in accordance with HKFRS Accounting Standard (which include all Hong Kong Financial Reporting Standard, Hong Kong Accounting Standard (HKAS) and Interpretation) issued by the Hong Kong Institute of Certified Public Accountants (HKICPA) and the Hong Kong Companies Ordinance (Cap.622). They have been prepared under the historical cost convention, except for investments in equity securities, leasehold land and buildings, under properties, plants and equipment and financial assets at fair value through profit or loss, which have been measured at fair value. The financial statements are prepared in Hong Kong dollar and all values are rounded to the nearest hundred and (HK\$'000) unless otherwise indicated.

In the current year, the Group has adopted all the new and revised HKFRS Accounting Standard issued by the HKICPA that are relevant to its operation and effective for its accounting year beginning on 1 January 2025. The adoption of the new and revised HKFRS Accounting Standard did not result in significant change to the Group's accounting policies, preparation of the Group's consolidated financial statements and amounts reported for the current year and prior years.

The Group has not applied the new and revised HKFRS Accounting Standard that have been issued but are not yet effective. The Group has already commenced an assessment of the impact of the new and revised HKFRS Accounting Standard but is not yet in a position to state whether the new and revised HKFRS Accounting Standard could have a material impact on its results of operation and financial position.

2. **ANALYSIS OF REVENUE**

An analysis of revenue is as follows:

	2025 <i>HK\$'000</i>	2024 <i>HK\$'000</i>
<i>Revenue from other sources</i>		
Gross rental income	92,982	89,421
<i>Revenue from contracts with customers within HKFRS 15 – at a point in time</i>		
Income from distributed photovoltaic power generation	3,477	-
	<u>96,459</u>	<u>89,421</u>

As at 31 December 2025

	<i>HK\$'000</i>	<i>HK\$'000</i>	<i>HK\$'000</i>	<i>HK\$'000</i>
Revenue				
· Rental income		92,982		92,982
· Income from distributed photovoltaic power generation			3,477	3,477
		<u>92,982</u>	<u>3,477</u>	<u>96,459</u>
Segment (loss)/profit	<u>(392,010)</u>	<u>(80,075)</u>	<u>2,301</u>	<u>(469,784)</u>
Other non-allocated income, gain and loss				13,155
Corporate expense				(44,350)
Finance cost (other than interest on lease liabilities)				(395,601)
Share of loss of:				
· associate				(73,774)
· joint venture				(32,217)
Loss before taxation				<u>(1,002,571)</u>
Taxation				35,180
Loss for the year				<u><u>(967,391)</u></u>

Year ended 31 December 2024

	Income <i>HK\$'000</i>	Property leasing <i>HK\$'000</i>	Total <i>HK\$'000</i>
Revenue			
Rental income	<u> </u>	<u>89,421</u>	<u>89,421</u>
Segment loss	<u>(159,671)</u>	<u>(12,933)</u>	<u>(172,604)</u>
Other, nonallocated income, gain and loss			12,653
Corporate expense			(82,504)
Finance cost (other than interest on lease liabilities)			(436,654)
Share of loss of:			
Associate			(10,702)
Joint venture			<u>(112,325)</u>
Loss before taxation			(802,136)
Taxation			<u>17,567</u>
Loss for the year			<u><u>(784,569)</u></u>

Geographical information

The Group's business operations in the two principal geographical areas are (i) Hong Kong and (ii) the People's Republic of China (PRC). In presenting information on the basis of geographical location, revenue is based on the location of operation.

Revenue by geographical area

	2025 <i>HK\$'000</i>	2024 <i>HK\$'000</i>
PRC	<u>96,459</u>	<u>89,421</u>

Non-current assets

	2025 HK\$'000	2024 HK\$'000
Hong Kong	978	2,332
PRC	<u>3,068,031</u>	<u>3,611,406</u>
	<u><u>3,069,009</u></u>	<u><u>3,613,738</u></u>

The non-current assets information above is based on the location of the assets and exclude financial assets at fair value through profit or loss, amount due from an associate and amount due from joint venture.

3. Other income, gain and loss

An analysis of other income, gain and loss is as follows:

	2025 HK\$'000	2024 HK\$'000
Interest income on:		
bank deposits	20	59
loan receivable	23,436	56,538
Net foreign exchange gain/(loss)	95	(1,051)
Net gain on disposal of properties, plant and equipment		14
Net gain on disposal of investment properties	4,637	-
Gain/(loss) on disposal of financial assets at fair value through profit or loss	1,801	(25,283)
Gain on termination of lease		3,562
Other	<u>14,336</u>	<u>11,859</u>
	<u><u>44,325</u></u>	<u><u>45,698</u></u>

4. 利息開支

An analysis of finance costs is as follows:

	2025 HK\$'000	2024 HK\$'000
Interest on bank loan	6,673	10,893
Interest on other loan	388,928	425,761
Interest on lease liabilities	<u>1,316</u>	<u>2,401</u>
	<u><u>396,917</u></u>	<u><u>439,055</u></u>

5. 遞延稅項

	2025 HK\$'000	2024 HK\$'000
Current:		
PRC Corporate Income Tax (CIT) charge for the year	532	10
PRC CIT under-provision in prior year	4	-
Deferred	<u>(35,716)</u>	<u>(17,577)</u>
Total tax credit for the year	<u><u>(35,180)</u></u>	<u><u>(17,567)</u></u>

No provision for Hong Kong profit tax has been made as the Company and its subsidiaries in Hong Kong had no assessable profit or had incurred a loss during the year ended 31 December 2025 (2024: Nil).

The taxation charge of the PRC CIT for the year has been made based on the Group's estimated assessable profit calculated in accordance with the relevant income tax law applicable to the Company's subsidiaries in the PRC. Under the Law of the PRC on Corporate Income Tax (CIT Law) and the Implementation Regulation of the CIT Law, the tax rate of the Company's subsidiaries in the PRC is 25% for the year ended 31 December 2025 (2024: 25%).

The withholding tax arising from dividend income received from the Company's subsidiaries in the PRC is calculated at 5%.

6. 經營開支

The Group's loss before taxation is arrived at after charging/(crediting):

	2025 HK\$'000	2024 HK\$'000
Accruals' remuneration	4,000	4,200
Change in fair value of financial assets at fair value through profit or loss	56,978	88,057
Depreciation of property, plant and equipment [#]	4,620	4,929
Depreciation of right-of-use assets [#]	3,635	3,719
Employee benefit expense (including directors' and co-chief executives' remuneration)		
Wage and salaries	42,750	51,643
Pension scheme contribution (defined contribution scheme)*	2,466	2,198
	<u>45,216</u>	<u>53,841</u>
Renual income under operating lease for intangible property, less amortization of HK\$9,085,000 (2024: HK\$6,628,000)	(83,897)	(82,793)
Income from discontinued photovoltaic power generation, less amortization of HK\$915,000 (2024: Nil)	(2,562)	-
Impairment of financial assets, net	360,404	102,257
Impairment on interest in joint venture [^]	(69,385)	-
Change in fair value of intangible property	<u>144,141</u>	<u>72,301</u>

[#] Depreciation of property, plant and equipment and depreciation of right-of-use assets amounting to HK\$683,000 (2024: Nil) and HK\$191,000 (2024: Nil), respectively, for the new energy intangible property and operation are included in Direct operating expense – in the consolidated statement of profit or loss.

* There were no forfeited contribution that may be reduced by the Group as the employer to reduce the existing level of contribution.

[^] The impairment on interest in joint venture is included in Share of loss of joint venture – in the consolidated statement of profit or loss.

7. 基本每股收益及稀释每股收益

The calculation of the basic loss per share attributable to the ordinary equity holder of the Company is based on the following data:

	2025 <i>HK\$'000</i>	2024 <i>HK\$'000</i>
Loss attributable to ordinary equity holder of the Company, as included in the basic loss per share calculation	<u>945,682</u>	<u>756,743</u>

	2025 <i>and</i>	2024 <i>in thousand</i>
Weighted average number of ordinary share in issue during the year, as included in the basic loss per share calculation	<u>2,304,850</u>	<u>2,304,850</u>

No diluted loss per share has been presented as there were no potential dilutive shares outstanding for the year ended 31 December 2025 and 2024.

8. 股息

No dividend was paid or proposed for the year ended 31 December 2025 (2024: Nil).

9. 贸易应收账款

The Group allows a credit period of 30 to 60 days to its trade customers.

The following is an ageing analysis of trade receivable presented based on the invoice date at the end of the reporting period, which approximated on the respective revenue recognition date:

	2025 <i>HK\$'000</i>	2024 <i>HK\$'000</i>
Within 1-2 months	<u>10,428</u>	<u>9,486</u>

The following is the effect of the Independent Auditor's Report from the auditor of the Company, ZHONGHUI ANDA CPA Limited:

We do not express an opinion on the consolidated financial statements of the Group. Because of the significance of the matter described in the Basis for Disclaimer of Opinion section of our report, we have not been able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on the consolidated financial statements. Except for the matter described in the Basis for Disclaimer of Opinion section and the Other Matter section of our report, in all other respects, in our opinion, the consolidated financial statements have been properly prepared in compliance with the Hong Kong Companies Ordinance.

關於 2025 年 12 月 31 日及 2024 年 12 月 31 日

我們對 2025 年 12 月 31 日及 2024 年 12 月 31 日的綜合財務狀況表並無發表任何意見。

We draw attention to note 2.1 of the consolidated financial statements which mention that the Group recorded a net loss of approximately HK\$967 million and HK\$785 million respectively for the consecutive year ended 31 December 2025 and 2024. As at 31 December 2025, the Group had net current liabilities of approximately HK\$1,793 million. By the end of the reporting period, the Group had cash and bank balance of approximately HK\$10 million and the Group's interest-bearing bank and other borrowing with an aggregate carrying amount of approximately HK\$3,153 million are due to be repaid within 12 months from the end of the reporting period, including borrowing of approximately HK\$2,282 million which has not been repaid according to the scheduled repayment date before the end of the reporting period. Furthermore, as described in note 36 of the consolidated financial statements, as at 31 December 2025, the Group is involved in the litigation related to the other borrowing of the Group with a principal amount of approximately HK\$196 million resulting in the freezing of general assets and demanding for immediate repayment. The above events or condition indicate the existence of material uncertainty which may cause significant doubt on the Group's ability to continue as a going concern and, therefore, that the Group may not be able to realize its assets and discharge its liabilities in the normal course of business.

The consolidated financial statements have been prepared on a going concern basis. The director of the Company has been undertaking plans and measures to improve the Group's liquidity and financial position, details of which are set out in note 2.1 of the consolidated financial statements. Should the going concern assumption be inappropriate, adjustments may have to be made to reflect the carrying value of the Group's assets to their recoverable amounts, to provide for an further liabilities which might arise, and to reclassify non-current assets and non-current liabilities as current assets and current liabilities, respectively. The effect of the adjustments has not been reflected in the consolidated financial statements.

The validity of the going concern assumption on which the consolidated financial statements have been prepared depends on the occurrence of the events, which are subject to the following material uncertainties.

- (a) The successful and timely implementation of the plan and measures for the disposal of the outstanding loan receivable and loan inventory receivable. As of the date of this report, the transaction has not been completed and is still in progress.
- (b) The successful and timely implementation of the plan for the disposal of the financial assets in equity. As of the date of this report, management is unable to provide sufficient information about the details of the plan. Accordingly, it is not possible to obtain sufficient appropriate audit evidence that we considered necessary to evaluate the Group's ability to raise on a timely basis additional funding.
- (c) The continued support from the existing lender of the Group, which has the will not demand for immediate repayment of the relevant borrowing. As of the date of this report, we were advised by management that, where extension agreements or refinancing agreements are still under negotiation and no agreement has been signed. Accordingly, it is not possible to obtain sufficient appropriate audit evidence that we considered necessary to evaluate the Group's ability to obtain the continued support from the existing lender of the Group.
- (d) The successful obtaining of new source of financing as and when needed. As of the date of this report, we were advised by management that new source of financing are still at a preliminary stage and no viable financing plan has been submitted to the Board of Directors of the Company. Accordingly, it is not possible to obtain sufficient appropriate audit evidence that we considered necessary to evaluate the Group's ability to obtain the additional funding.

In absence of sufficient appropriate audit evidence of the above, we are unable to ascertain whether the use of the going concern assumption in the preparation of the consolidated financial statements is appropriate.

— 3.7.1. A.2.2.2

Had we not disclaimed our opinion regarding the matter described in the Basis for Disclaimer of Opinion section above, we would otherwise have qualified our opinion regarding the scope limitation on our audit relating to the matter detailed below.

Included in loan receivable and deposits, prepayments and other receivable on the consolidated statement of financial position at 31 December 2025 and 2024 were loan receivable from different borrowers with an aggregate carrying amount of approximately HK\$1,628 million and HK\$1,535 million, net of loss allowance, and related loan interest receivable with an aggregate carrying amount of approximately HK\$437 million and HK\$399 million, net of loss allowance, respectively. In addition, included in other income, gain and loss and impairment of financial assets, net on the consolidated statement of profit or loss for the year ended 31 December 2025 and 2024 were interest income of approximately HK\$18 million and HK\$55 million, and impairment loss recorded of approximately HK\$73 million and HK\$9 million in relation to the above mentioned loan receivable and loan interest receivable, respectively.

As disclosed in note 19 of the consolidated financial statements, the Company has established a special investigation committee to undertake investigation on matters pertaining to the loan transaction, including but not limited to, the commercial rationale of the loan transaction and the relationship between the Group and the borrower. On 11 December 2024, the independent forensic investigation firm engaged by the special investigation committee issued the report of the forensic investigation. We were unable to obtain sufficient appropriate audit evidence to affirm or relate to (i) the commercial rationale of the loan transaction, the relationship between the Group and the borrower, and the relationship among the borrower; (ii) whether the carrying amount of the loan receivable and loan interest receivable were properly stated at 31 December 2025 and 2024; and (iii) whether the impairment loss for the loan receivable and loan interest receivable for the year ended 31 December 2025 and 2024 is properly assessed and recognized based on the reasonable and supportable information in accordance with the applicable accounting standard and, consequently, whether the interest income from the loan receivable is properly recognized during the year ended 31 December 2025 and 2024.

An adjustment to the figures as described above might have consequential effect on the financial position of the Group at 31 December 2025 and 2024, and the financial performance of the Group for the year ended 31 December 2025 and 2024, and the related disclosures hereof in the consolidated financial statements.

In respect alone of the inability to obtain sufficient appropriate audit evidence about the appropriateness of the going concern basis of accounting as described in the Basis for Disclaimer of Opinion section and the loan receivable and loan interest receivable as described in the Other Matters section of our report above:

we were unable to determine whether adequate accounting records had been kept; and

we have not obtained all the information or explanation that, in the absence of our knowledge and belief, are necessary and material for the purpose of the audit.

The Group has recorded a loss attributable to owner of the Company of approximately HK\$945,682,000 for Year 2025, as compared with that of approximately HK\$756,743,000 for the year ended 31 December 2024 (2024-). Basic loss per share of the Company is 41.03 HK cents for Year 2025 (Year 2024: 32.83 HK cents).

In Year 2025, the global economy continued to face structural adjustments and geopolitical uncertainties, and was generally characterized by slow growth and intensified fragmentation. The International Monetary Fund forecasted a slight decline in global economic growth, from 3.3% in Year 2024 to 3.2% in Year 2025. Advanced economies were expected to achieve moderate growth of around 1.5% to 1.9%, against the backdrop of major central banks' monetary policies entering into an easing cycle. In contrast, a number of emerging markets and developing economies have maintained relatively strong growth momentum, with their economies expected to grow at a rate slightly exceeding 4%. Geopolitical tensions, trade protectionism, and the influence of rapid technological advancement, such as the impact of artificial intelligence on the labor market, were major driving points throughout the year under review. Furthermore, the slowdown in the pace of global disinflation and the intensification of fragmentation across regions presented ongoing challenges for central banks. On the other hand, China's economy maintained a stable momentum in Year 2025. In the first three quarters of the year under review, China's real GDP grew by 5.2% year-on-year, laying a solid foundation for achieving its annual target. In Year 2025, the economy aggregate of China reached RMB140 trillion, marking the successful conclusion of the 14th Five-Year Plan. Regarding the policies, China implemented a moderate easing + more aggressive macro policy mix, further intensifying its expansionary fiscal policy, with the deficit ratio rising to 4%. During the year under review, the quality of production – a promoted and a more prominent strategic position. By focusing on innovation and industrial upgrading, China's economy shifted from factor-driven to innovation-driven, providing promising momentum for achieving long-term, high-quality development.

In Year 2025, the photovoltaic industry in China has undergone deep adjustment due to the intensification of overcapacity and price competition. In the first half of the year, under the leadership of the supply chain of the photovoltaic industry, facing substantial losses, despite the challenge on the manufacturing side, a market-oriented consolidation of anti-inflation gradually emerged, signaling that the industry is entering a decisive phase of governance. In particular, the industry has undergone a critical transformation from a price war to a healthy reconstruction, laying the foundation for the clearance and healthy development of production capacity for the future. The domestic photovoltaic installation market remained robust, with the on-grid capacity increasing 14% high year-on-year and reaching 317 GW in Year 2025, which enabled China to reinforce its leading global position in the industry. During the year, under the leadership of the Group, Haimen, Lianer, and others promoted the business expansion of the new energy investment and operation business in the three sectors of photovoltaic, storage and charging, and the development of other business progress are evident in the section headed New Energy Investment and Operation below. While Beijing Lingjun New Energy Technology Company Limited* (北京靈駿新能源科技有限責任公司) (002875.SZ), a joint venture of the Company principally engaged in the research and development, transfer and promotion of new energy technology, continued to report a loss for Year 2025, which loss had decreased from that for Year 2024, mainly due to the improved financial performance of the photovoltaic cell module project company invested by Beijing Lingjun during the year, under the leadership of the initiative undertaken by the project company to expand its research and development (&) capability in photovoltaic battery technology during Year 2024.

In relation to the Group's investment in the traditional energy segment, Zhong Hai You Qi (Tai Zhou) Petrochemical Company Limited* (中海油氣(泰州)石化有限公司) (002826.SZ), a joint venture of the Company principally engaged in the production and trading of petroleum and petrochemical products, continued to adhere to the principle of maximizing the value of its shareholder and focus on its annual production and operational target in Year 2025. Owing to the stable demand for refined oil products during the year, under the leadership of Zhong Hai You Qi achieved a turnaround in its financial performance by achieving profitability in Year 2025 as compared with a loss in Year 2024.

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The rental income from the Group's properties leased during Year 2025 approximated HK\$92,982,000, representing an increase of approximately 4.0% as compared with that of approximately HK\$89,421,000 during Year 2024. This is mainly due to the Group's properties operation team executing effective operation strategy and managing to maintain a stable occupancy rate despite a general decline in rental rate across the overall rental market, resulting in a slight increase in rental income. Such revenue is derived from East Gate Plaza, an income-generating property of the Group located in Beijing, China, consisting of apartments, shops, office and car park. Despite the prevailing economic uncertainty and rental level in the surrounding shopping area of East Gate Plaza in Year 2025, the Group's properties team has improved service quality, attracted tenants and optimized the tenant experience through a series of initiatives, thereby improving the satisfaction of existing tenants and fostering a more stable customer base. Moreover, the properties management team actively adapted to the market trend by establishing social media marketing channel and leveraging on relevant platform to promote properties listing and enhance brand awareness, effectively increasing the customer conversion rate.

The Group has made investments in certain enterprises in China which are classified by the Group as financial assets at fair value through profit or loss. The Group has invested RMB505,000,000 (equivalent to approximately HK\$559,247,000) in aggregate in a trust (國民信託有限公司) managed by National Trust Co., Ltd.* (國民信託有限公司), which holds a portfolio of limited liability partnership investments in properties development investments in Zhongho and Shengang in the PRC. As at 31 December 2025, the NT Trust Scheme, which is carrying at fair value through profit and loss amounting to approximately HK\$117,234,000 (31 December 2024: HK\$144,431,000) and representing approximately 1.9% (31 December 2024: 2.0%) of the total assets of the Group, constitutes the most significant financial assets investments of the Group. One of the losses of approximately HK\$56,978,000 (Year 2024: HK\$88,057,000) recorded by the Group in the change in fair value of financial assets at fair value through profit and loss for Year 2025, a loss of approximately HK\$30,471,000 (Year 2024: HK\$82,634,000) attributable to the fair value change of the NT Trust Scheme as at 31 December 2025. The Group did not receive any distribution from the NT Trust Scheme during Year 2025 (Year 2024: Nil). Based on the current investments strategy of the Group, it is expected in the NT Trust Scheme is held for trading and classified as a current asset in its consolidated statement of financial position.

The Group invests in financial assets mainly for the purpose of generating returns on appreciation of assets and investments returns. In order to optimize the management of working capital and improve the Group's financial position, the Board believes that the disposal of existing financial assets, including equity investments projects and non-performing assets portfolio, should be expedited at the current stage. The Group's investments management team regularly reviews the latest progress of the existing projects and actively seek new opportunities and potential buyers for cash inflow. During Year 2025, the Group disposed of financial assets investments for approximately HK\$11,657,000 (Year 2024: HK\$35,833,000).

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Since Year 2024, the Group has commenced its diversification into the new energy business through the development, investment and operation of projects involving the generation of distributed photovoltaic power. Driven by its professional team, the Group has established a project management system based on its own characteristic and achieved remarkable results in project expansion. On 28 July 2025, (i) Taizhou Yinjian Energy Investment Co., Limited* (泰州銀建能源投資有限公司) (泰州銀建能源投資有限公司), a wholly-owned subsidiary of the Company principally engaged in investment in the new energy business, including the investment and operation of new energy projects involving energy storage; (ii) NR Engineering Co., Ltd.* (南京南瑞繼保工程技術有限公司) (南京南瑞繼保工程技術有限公司), an independent third party; and (iii) Shanghai Hongming Construction (Group) Co., Ltd.* (上海弘明建設(集團)有限公司) (上海弘明建設(集團)有限公司), together with Nanrui Jibao, the independent third party, entered into a construction contract (南京南瑞繼保工程技術有限公司與上海弘明建設(集團)有限公司、南京南瑞繼保工程技術有限公司與南京南瑞繼保工程技術有限公司), pursuant to which the Contractor agreed to carry out the design, construction and construction of energy storage facilities which shall be equipped with 7.5MW/15MWh lithium iron phosphate system and the related infrastructure at the petrochemical and petrochemical production plant of Zhong Hai You Qi (a joint venture of the Company) located in Taizhou City, Jiangsu Province, the PRC (泰州中海油氣有限公司), at the contract price of approximately RMB14,200,000 (equivalent to approximately HK\$15,609,000). The Construction Work would enable the Group to commence its business in the investment and development in the energy storage business in the PRC. For further detail of the Construction Contract are set out in the Company's announcement dated 28 July 2025. As at 31 December 2025, the Group had eight distributed photovoltaic power generation projects in operation, with a total installed capacity of approximately 10.6MW. The projects are located in various regions and cities in the Guangdong and Hainan provinces, encompassing rooftop projects from a diverse range of premises, including hospital, school, hotel, factory and logistic park. As at 31 December 2025, in addition to the energy storage project pursuant to the Construction Contract which is under construction, the Group also had one electric vehicle charging station project in operation and other energy storage projects under negotiation with various business partners. During the year under review, the Group started to generate revenue from its distributed photovoltaic power generation business, which amounted to approximately HK\$3,477,000. Besides other 1 pending photovoltaic, storage and charging- projects in operation, the Group has been gradually laying a foundation for the development of its new energy investment and operation business.

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- (b) The increase in the loss from the fair value of the intangible properties of the Group from approximately HK\$72,301,000 for Year 2024 to approximately HK\$144,141,000 for Year 2025, mainly attributable to the decrease in the fair value of the Group's intangible properties located in Beijing as at 31 December 2025, as compared with as at 31 December 2024;
- (c) The increase in the Company's share of loss of associate from approximately HK\$10,702,000 for Year 2024 to approximately HK\$73,774,000 for Year 2025, mainly contributed by the increase in the loss of Guangzhou Ruyifeng Intangible Company Limited* (廣州瑞豐投資有限公司) (廣州瑞豐投資有限公司), an associate of the Company principally engaged in intangible holding, from approximately HK\$1,000 for Year 2024 to approximately HK\$73,774,000 for Year 2025, as a result of the decline in the performance of the real estate projects held by Guangzhou Ruyifeng in the PRC during the year under review;
- (d) The decrease in the administrative expense of the Group from approximately HK\$105,930,000 for Year 2024 to approximately HK\$68,924,000 for Year 2025, primarily attributable to (i) the reduction in the general expense incurred by the Group following the cost control implemented by the Group during Year 2025; and (ii) the decrease in the Group's consulting, legal and professional fee from approximately HK\$20,108,000 for Year 2024 to approximately HK\$9,934,000 for Year 2025, mainly due to the decrease in the consulting and legal fee incurred by the Group in relation to its diversified asset portfolio in Year 2025;
- (e) The decrease in the finance cost incurred by the Group from approximately HK\$439,055,000 for Year 2024 to approximately HK\$396,917,000 for Year 2025, which is mainly due to (i) the reduction in the interest rate of one of the loans granted by a financial institution to the Group by one-third during Year 2025; and (ii) a one-off surcharge on borrowing incurred by the Group during Year 2024, which is absent in Year 2025; and
- (f) The decrease in the Company's share of loss of joint venture from approximately HK\$112,325,000 for Year 2024 to approximately HK\$32,217,000 for Year 2025, primarily attributable to (i) the decrease in the Company's share of loss of Beijing Lingjun, a joint venture of the Company, from approximately HK\$32,065,000 for Year 2024 to approximately HK\$15,905,000 for Year 2025, which is mainly caused by the initiative undertaken by the photo optical cell module project company in which Beijing Lingjun is to expand its R&D capability in photo optical battery technology during Year 2024; (ii) the Company's share of profit of Zhong Hai Yiqi, a joint venture of the Company, of approximately HK\$5,543,000 for Year 2025, as compared with its share of loss of Zhong Hai Yiqi of approximately HK\$80,258,000 for Year 2024,

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arising from the stable demand for refined oil products during the year, under review; and (iii) the increase in the Company's share of the loss of Meizhou City Ji Shan Operation Management Company Limited* (梅州市集善經營管理有限公司) (梅州集善經營有限公司), a joint venture of the Company principally engaged in infrastructure renewal projects in China, from approximately HK\$1,000 for Year 2024 to approximately HK\$21,855,000 for Year 2025, mainly due to the continuing decline of the real estate market in the PRC during the year, under review.

Revenue of the Group for Year 2025 amounted to approximately HK\$96,459,000 (Year 2024: HK\$89,421,000), representing an increase of approximately 7.9%, which is mainly due to (i) the increase in the rental income of the Group from approximately HK\$89,421,000 for Year 2024 to approximately HK\$92,982,000 for Year 2025, in light of the slight increase in the daily net rental rate and occupancy rate of the rental properties of the Group in Beijing, East Gate Plaza, during Year 2025; and (ii) the income from distributed photovoltaic power generation of approximately HK\$3,477,000 (Year 2024: Nil) recorded by the Group for Year 2025.

The Group's impairment of financial assets, net, increased from approximately HK\$102,257,000 for Year 2024 to approximately HK\$360,404,000 for Year 2025, which is mainly attributable to the increase in the impairment provision in the amount of approximately HK\$99,156,000, approximately HK\$197,111,000, approximately HK\$19,295,000 and approximately HK\$44,842,000 made by the Group on its loan receivable, loan interest and other receivable, amount due from an associate and amount due from joint venture, respectively, under the expected credit loss model in accordance with HKFRS 9 *Financial Instruments* in Year 2025.

The loss from the fair value of the investment properties of the Group increased from approximately HK\$72,301,000 for Year 2024 to approximately HK\$144,141,000 for Year 2025, mainly attributable to the decrease in the fair value of the Group's investment properties located in Beijing as at 31 December 2025, as compared with that as at 31 December 2024.

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The finance cost of the Group decreased from approximately HK\$439,055,000 for Year 2024 to approximately HK\$396,917,000 for Year 2025, which is mainly due to (i) the reduction in the interest rate of one of the loan granted by a financial institution of the Group by one-third during Year 2025; and (ii) a one-off charge on borrowing incurred by the Group during Year 2024, which is absent in Year 2025.

The increase in the Company's share of loss of associate from approximately HK\$10,702,000 for Year 2024 to approximately HK\$73,774,000 for Year 2025, is mainly contributed by the increase in the Company's share of loss of Guangzhou Rifeng, an associate of the Company, from approximately HK\$1,000 for Year 2024 to approximately HK\$73,774,000 for Year 2025, as a result of the decline in the performance of the real estate project held by Guangzhou Rifeng in the PRC during the year under review.

The Company's share of loss of joint venture decreased from approximately HK\$112,325,000 for Year 2024 to approximately HK\$32,217,000 for Year 2025, which is primarily attributable to (i) the decrease in the Company's share of loss of Beijing Lingjun, a joint venture of the Company, from approximately HK\$32,065,000 for Year 2024 to approximately HK\$15,905,000 for Year 2025, mainly caused by the initiative undertaken by the photovoltaic cell module project company in effect by Beijing Lingjun to expand its R&D capability in photovoltaic battery technology during Year 2024; (ii) the Company's share of profit of Zhong Hai Youqi, a joint venture of the Company, of approximately HK\$5,543,000 for Year 2025, as compared with its share of loss of Zhong Hai Youqi of approximately HK\$80,258,000 for Year 2024, arising from the stable demand for refined oil product during the year under review; and (iii) the increase in the Company's share of loss of Meizhou Cijishi, a joint venture of the Company, from approximately HK\$1,000 for Year 2024 to approximately HK\$21,855,000 for Year 2025, mainly due to the continuing decline of the real estate market in the PRC during the year under review.

A. Other financial liabilities

The increase in the Group's accrued charge, rental deposits and other payable from approximately HK\$701,960,000 as at 31 December 2024 to approximately HK\$1,010,891,000 as at 31 December 2025 is mainly attributable to the increase in the amount of interest payable accrued by the Group as at 31 December 2025 as compared with its share as at 31 December 2024, as a result of the interest expense and charge accrued by the Group on the entered loan in the aggregate outstanding principal amount of approximately RMB1,880 million (equivalent to approximately HK\$2,082 million) as at 31 December 2025, which are owned by 東環(北京)物業管理有限公司 (Eaigae (Beijing) Property Management Co., Ltd.*) (), a wholly-owned subsidiary of the Company.

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2.7. Liquidity

The Group adopts a conservative financial policy, under which the Group keeps its investments, both under control and management, in investments efficient. The Group has guidelines in place to monitor and control its investment risk exposure and to manage its capital. The Group also tries to reduce its exposure to credit risk by performing ongoing credit assessments and evaluation of the financial status of its counterparties. The Board closely reviews the Group's liquidity position to ensure the Group has adequate liquidity to meet its financing requirements at all times.

	2025 HK\$'000	2024 HK\$'000
Restricted bank balance	17,932	8,518
Cash and bank balance	<u>10,273</u>	<u>4,908</u>
Total	<u><u>28,205</u></u>	<u><u>13,426</u></u>

As at 31 December 2025, the Group's cash and bank balances were denominated in the following currencies:

	2025	2024
HK\$	4.1%	26.3%
RMB	95.9%	73.4%
US\$	<u>0.3%</u>	<u>0.3%</u>
	<u><u>100.0%</u></u>	<u><u>100.0%</u></u>

The Group conducted its business in RMB and also in HK\$ and United States dollar (US\$). The conversion of RMB into HK\$, US\$ or other foreign currencies has been based on the rate set by the People's Bank of China. The value of RMB against HK\$, US\$ and other foreign currencies may fluctuate and is affected by factors, such as change in the PRC's political and economic condition. The Group has not adopted any financial instrument for hedging purpose. However, the Group will continue to assess the foreign exchange risk it encounters so as to decide on the hedging policy required against the possible foreign exchange risk that may arise.

As at 31 December 2025, the Group's total borrowing amounted to approximately HK\$3,531,308,000 in aggregate. The composition of the borrowing is summarized below:

	2025 <i>HK\$'000</i>	2024 <i>HK\$'000</i>
Short-term borrowing	3,153,314	3,411,554
Long-term borrowing	<u>377,994</u>	<u>34,166</u>
Total borrowing	3,531,308	3,445,720
Cash and bank balance	<u>10,273</u>	<u>4,908</u>
Net borrowing	<u><u>3,521,035</u></u>	<u><u>3,440,812</u></u>

Interest for all borrowing of the Group for Year 2025 were charged at fixed and floating rate ranging from 5.0% per annum to 27.6% per annum (Year 2024: 3.7% per annum to 27.6% per annum).

As at 31 December 2025, the long and short-term borrowing of the Group which remained outstanding were denominated as follows:

	2025 <i>HK\$'000</i>	2024 <i>HK\$'000</i>
RMB	<u><u>3,531,308</u></u>	<u><u>3,445,720</u></u>

As at 31 December 2025, the long and short-term borrowing of the Group which remained outstanding carried at fixed and floating interest rate as follows:

	2025 <i>HK\$'000</i>	2024 <i>HK\$'000</i>
Fixed interest rate	1,444,923	1,406,758
Floating interest rate	<u>2,086,385</u>	<u>2,038,962</u>
	<u><u>3,531,308</u></u>	<u><u>3,445,720</u></u>

As at 31 December 2025, the maturity profile of the long and short-term borrowing of the Group is as follows:

	2025 HK\$'000	2024 HK\$'000
Bank loan repayable:		
Within one year or on demand	<u>128,791</u>	<u>142,979</u>
Other loan repayable:		
Within one year or on demand	3,024,523	3,268,575
In the second year	321,514	334
In the third to fifth year, inclusive	56,480	33,520
Over five year	<u> </u>	<u>312</u>
	<u>3,402,517</u>	<u>3,302,741</u>
	<u>3,531,308</u>	<u>3,445,720</u>

As at 31 December 2025, the gearing ratio (calculated as interest-bearing bank and other borrowing, other equity attributable to owners of the Company) and the current ratio (calculated as current assets over current liabilities) of the Group were 253% (31 December 2024: 148%) and 0.58 (31 December 2024: 0.67) respectively. The ratios are key performance indicators, used by the management of the Group to measure the Group's level of leverage. In addition, the Group has the liquidity to meet its financial obligations at all times. The Group will strive to improve its liquidity by expediting the collection and/or disposal of its outstanding loan receivables and the disposal of its financial assets in increments (including its equity investments and non-performing assets portfolio).

As at 31 December 2025, the Group had cash and bank balance of approximately HK\$10 million and the Group's interest-bearing bank and other borrowing with an aggregate carrying amount of approximately HK\$3,153 million are due to be repaid within 12 months from the end of the reporting period, including borrowing of approximately HK\$2,282 million which has not been repaid according to the scheduled repayment date before the end of the reporting period. In June 2024, a court order in the Chinese Mainland has been issued to freeze certain bank balance and other assets of the Group due to the non-payment of an overdue other borrowing with an outstanding principal amount of approximately HK\$196 million (US\$27.7 million). Upon the date of approval of this announcement, the Company's Ordinance Other Borrowing, the Group has not received an demand for immediate repayment of its bank and other borrowing. The Group has been actively liaising with the lender for settlement of the court order in relation to the Ordinance Other Borrowing and negotiating with the relevant lender for extension of the repayment date of certain of the aforementioned borrowing. The Directors are of the view that the frozen assets do not have material impact on the Group's financial position and operation.

In addition, on 27 June 2024, the Company and Guangdong Zhongrong Zhongrong Group Company Limited* (廣東珠光集團有限公司) (廣州珠光集團有限公司) entered into a loan assignment agreement (as amended and supplemented by the supplemental agreement dated 22 January 2025) (廣州珠光集團有限公司與廣東珠光集團有限公司), pursuant to which the Company has agreed to sell and transfer, and Guangdong Zhongrong Zhongrong has agreed to purchase from the Company all the rights, title, benefit and interest of the Company, in and under the loan agreement (廣州珠光集團有限公司與廣東珠光集團有限公司) entered into between the Company together with its wholly-owned subsidiary a lender and a total of 54 independent third party borrower (including but not limited to the loan (廣州珠光集團有限公司與廣東珠光集團有限公司) with total outstanding principal amount and interest of approximately RMB2,201 million (equivalent to approximately HK\$2,512 million) as at 31 December 2025 advanced by the Group under the Loan Agreement and all economic created thereunder) accruing therefrom from 1 January 2024 (廣州珠光集團有限公司與廣東珠光集團有限公司), hereinafter the consideration shall be satisfied by Guangdong Zhongrong Zhongrong by (i) entering into a deed of novation to assume the obligation of Beijing East Gate under entered loan agreement (廣州珠光集團有限公司與廣東珠光集團有限公司) (including but not limited to the repayment obligation of the underlying entered loan (廣州珠光集團有限公司與廣東珠光集團有限公司) in the aggregate outstanding principal amount of approximately RMB1,880 million (equivalent to approximately HK\$2,075 million), the release of all existing charge, guarantee and pledge of share, and the provision of net charge(), guarantee and/or pledge of share pursuant to the request of the entering party and the lender, if required) (廣州珠光集團有限公司與廣東珠光集團有限公司); and (ii) assignment of certain car parking space located in the Guangdong province of the PRC (廣州珠光集團有限公司與廣東珠光集團有限公司), as completion of the transaction (廣州珠光集團有限公司與廣東珠光集團有限公司) contemplated under the Loan Assignment Agreement (廣州珠光集團有限公司與廣東珠光集團有限公司). Completion is conditional, upon and subject to, among other, the passing by the shareholder of the Company at an extraordinary general meeting (廣州珠光集團有限公司與廣東珠光集團有限公司) convened by the Company of all necessary resolution(s) to approve the Loan Assignment Agreement and the Transaction. At the EGM held on 28 February 2025, the Loan Assignment Agreement and the Transaction have been approved by the shareholder of the Company. The Transaction, if materialized, would provide a good opportunity for the Group to, substantially recover a large portion of the outstanding amount owed to the Group under the Loan Agreement within a foreseeable timeframe and in a relatively short period of time, thereby minimizing the uncertainty and the credit risk associated with the Loan Interest and the administrative cost to be incurred by the Group for collecting the outstanding Loan Interest, and the Debt No action would provide a good opportunity for the Group to exercise the Entered Loan and the rights and liabilities of the Group under the Entered Loan Agreement would be discharged.

The transfer of the Target Property of the Group would allow the Group to enlarge and diversify its investment portfolio with high quality assets, as well as to strengthen the income base of the Group and to generate stable cash flow of the Group.

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A more time a required to fulfill the condition of the Loan Assignment Agreement, in particular, the completion of the Debt Noation, completion of the Loan Assignment Agreement did not take place on or before 31 December 2025, being the long stop date () prescribed under the Loan Assignment Agreement. As at the date of this announcement, the parties to the Loan Assignment Agreement are still discussing and finalising the supplemental agreement to the Loan Assignment Agreement to extend the Long Stop Date and amend the condition of the Loan Assignment Agreement.

Further details of the Loan Assignment Agreement and the Transaction are set out in the announcements of the Company dated 27 June 2024, 31 July 2024, 30 August 2024, 30 September 2024, 31 October 2024, 31 December 2024, 22 January 2025 and 31 December 2025 and the circular of the Company dated 12 February 2025.

In view of the above circumstances, the Director has given careful consideration to the Group's financial requirements, operating performance and available source of financing in assessing the Group's ability to continue operating as a going concern. The following plan and measures are formulated to manage the working capital and improve the financial position of the Group:

- (i) the Group will continue to implement measures for the disposal of the outstanding loan receivable and loan inventory receivable;
 - (ii) the Group will continue to take measures to expedite the disposal of the financial assets in inventory, including equity investments and non-performing assets portfolio;
 - (iii) the Group will continue its negotiation with the lender of certain bank and other borrowing or other financial institution on the refinancing of the borrowing; and
- (i) the Group will obtain additional credit facilities from existing and other lender as and when needed.

The Director has reviewed the Group's cash flow projection prepared by the management, which covers a period of not less than 12 months from 31 December 2025. The view of the opinion has, taking into account the above-mentioned plan and measures, the Group will have sufficient working capital to finance its operation and to meet its financial obligations and hence the fall due within 12 months from 31 December 2025. Accordingly, the Directors are satisfied that it is appropriate to prepare the consolidated financial statements of the Group on a going concern basis.

Notwithstanding the above, significant uncertainties exist as to whether the Group is able to achieve its plan and measures as described above. Whether the Group will be able to continue as a going concern would depend on (i) the successful and timely implementation of the plan and measures for the disposal of the outstanding loan receivable and loan inventory receivable; (ii) the successful and timely implementation of the plan for the disposal of the financial assets in inventory; (iii) the continued support from the existing lender of the Group, which has the will not demand for immediate repayment of the relevant borrowing; and (i) the successful obtaining of new source of financing as and when needed.

2.1.2 2.1.2 2.1.2 2.1.2

As at 31 December 2025, certain inventory, property, and plant and machinery of the Group with aggregate carrying value of approximately HK\$1,858,250,000 and approximately HK\$2,487,000 respectively (31 December 2024: HK\$1,963,283,000 and HK\$2,523,000), were pledged to secure general banking facilities granted to the Group, and other loans and other payable due to an independent third party.

2.1.2 2.1.2 2.1.2 2.1.2

As at 31 December 2025, the Group had capital expenditure contracted for but not provided for in respect of the purchase of property, plant and equipment of approximately HK\$9,849,000 (31 December 2024: HK\$4,204,000) and unutilized equity securities of approximately HK\$55,000 (31 December 2024: Nil). If the expected cash flow of the capital expenditure will be funded by cash through internal resource of the Group.

2.1.2 2.1.2 2.1.2 2.1.2

As at 31 December 2025, the Group provided corporate guarantee of approximately HK\$518,320,000 (31 December 2024: HK\$1,596,748,000) in respect of loans granted to a joint venture of the Company.

2.1.2 2.1.2 2.1.2 2.1.2

As at 31 December 2025, the shareholder's fund of the Group decreased by approximately HK\$929,013,000 to approximately HK\$1,394,538,000 (31 December 2024: HK\$2,323,551,000), representing a decline of approximately 40.0%. The decrease is mainly due to the loss attributable to the owner of the Company in Year 2025.

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The Group had in aggregate 55 employees in Hong Kong and the PRC as at 31 December 2025 (31 December 2024: 45). The Group's overall staff cost amounted to approximately HK\$45,216,000 for Year 2025 (Year 2024: HK\$53,841,000). The employees of the Group are remunerated according to their respective job nature, market condition, individual performance and qualification. Other staff benefits include annual bonus and retirement benefits. The Director's remuneration is determined based on their qualification, experience, duties and responsibilities, the Company's remuneration policy and the prevailing market condition.

The Group encourage, sustainable training of its employees through coaching and further study. In-house training is provided to eligible employees during Year 2025, including training on, practice of accounting standard and market practice.

The Group has not experienced any significant problem with employee or director remuneration, operation or labor discipline nor has it experienced any difficulty in recruitment and retention of experienced staff. The Group has maintained a good relationship with its employees. Certain senior management and staff have been working for the Group for many years.

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The Company aims to maximize the interests of its shareholder and at the same time maintain a strong and healthy financial position, so as to prepare the Group for investment opportunities that may arise from time to time and its sustainable development in the future. In deciding whether to propose a dividend and in determining the dividend amount, the Board will take into account the Group's earning performance, financial position, investment requirements and future prospects. In addition, the Board will also take into account any restrictive covenants imposed by bank and other financing facilities granted to the Group from time to time and any other factors the Board may deem appropriate and/or relevant.

The Board has resolved not to recommend the payment of a final dividend for Year 2025 (Year 2024: Nil).

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The Company is committed to establishing and maintaining a standard of corporate governance that is consistent with market practice. The Company complied with all the applicable code provisions set out in the Corporate Governance Code (CG Code) contained in Part 2 of Appendix C1 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (SEHK) (SEHK Listing Rules) then in force throughout Year 2025, except for the deviations specified below:

Code provision C.2.1 of the CG Code stipulates that the role of chairman and chief executive should be separate and should not be the same individual. During the year under review, the Company did not have a separate chairman and chief executive officer as Mr. Cheung Tsz-ting assumed both the role of the chairman (Chairman) and one of the co-chief executive officer of the Company. The Board believes that having both the role of the chairman and the co-chief executive officer in the same person has the benefit of ensuring consistent leadership within the Group and enable more effective and efficient overall strategic planning for the Group. The Board considers that the balance of power and authority for the pre-arrangement will not be impaired and this structure will enable the Company to make and implement decisions efficiently.

Code provision F.2.2 of the CG Code stipulates that the Chairman should attend the annual general meeting of the Company. Mr. Cheung Tsz-ting, the Chairman, did not attend the annual general meeting of the Company held on 25 June 2025 (AGM) due to illness. The Chairman intended to attend all future annual general meetings of the Company, unless prevented or special circumstance preventing him from doing so.

Pursuant to code provision B2.4(b) of the CG Code, where all the independent non-executive directors of an issuer have served more than nine years on the board, the issuer should appoint a new independent non-executive director on the board at the forthcoming annual general meeting. As at the date of the AGM, all the independent non-executive Directors, namely, Mr. Liang Qing, Mr. Zhang Li and Mr. Hong Mark Ming, had served more than nine years on the Board. However, the Company is unable to appoint a new independent non-executive Director to the Board at the AGM as it is still in the course of identifying a suitable candidate. The Company will publish further announcement when the relevant appointment is made.

2.1.2 Adoption of the Model Code for Securities Transaction by Directors of Listed Issuer

The Company adopted the Model Code for Securities Transaction by Directors of Listed Issuer (the "Model Code") as set out in Appendix C3 of the Listing Rules then in force as its own code of conduct regarding Directors' securities transaction in Year 2025. All Directors have confirmed that, following specific enquiry by the Company, they complied with the required standard set out in the Model Code throughout Year 2025.

2.1.3 Acquisition and Redemption of the Company's Listed Securities

During Year 2025, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities (including share repurchase).

2.1.4 Audit Committee's Review and Approval of the Group's Annual Report

The audit committee of the Company has reviewed and accepted the Group's annual report for Year 2025.

2.1.5 Review of the Group's Consolidated Statement of Financial Position, Consolidated Profit or Loss, Consolidated Statement of Comprehensive Income and Related Notes

The figures in respect of the Group's consolidated statement of financial position, consolidated statement of profit or loss, consolidated statement of comprehensive income and the related notes hereof for Year 2025 as set out in this announcement have been agreed by the Company's auditor, ZHONGHUI ANDA CPA Limited, to the amount set out in the Group's draft consolidated financial statement for Year 2025. The work performed by ZHONGHUI ANDA CPA Limited in this respect did not constitute an assurance engagement and consequently, no opinion or assurance conclusion has been expressed by ZHONGHUI ANDA CPA Limited on this announcement.

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On behalf of the Board, I would like to express my appreciation and gratitude to those resigned directors for their contribution and service to the Group during their tenure and give my warmest welcome to those newly appointed directors for joining our Group. Moreover, I would like to express my appreciation and gratitude to our shareholder for their support and all the Group's employees for their hard work and dedication in carrying out their duties and in achieving the Group's business goal.

On behalf of the Board



*Chairman, Co-Chief Executive Officer
and Executive Director*

Hong Kong, 30 March 2026

As at the date of this announcement, the Board comprises Mr. Chu Hing Tsung (alias Zhu Qing Yi) (Chairman and Co-Chief Executive Officer), Mr. Zhang Wenguang (Co-Chief Executive Officer), Mr. Weng Jian and Ms. Ku Ka Lee as executive Directors; Mr. Chen Zhiwei and Mr. Chen Yongcun as non-executive Directors; and Mr. Liang Qing, Mr. Zhang Lu and Mr. Hung Muk Ming as independent non-executive Directors.